



# IPAC's 69th Annual Conference

August 20-23, 2017 | PEI Convention Centre, 18 Queen Street, Charlottetown, PEI

Strong Foundations. Sustainable Futures.

## Sunday August 20<sup>th</sup>

1 pm – 6 pm	Registration Open
4 pm – 4:45 pm	Annual General Meeting of IPAC
6 pm – 9 pm	Welcome Reception for Delegates

## DAY ONE

### Morning Monday August 21<sup>st</sup>

7:00 – 8:00 Confederation Ballroom Lobby	Registration Open, Networking Breakfast and Connecting with Exhibitors
8:00 – 8:30	<p><b>Opening Ceremony</b></p> <ul style="list-style-type: none"> <li> <b>Emcees – Conference Co-chairs:</b>  <b>Faith McIntyre</b>, Director General, Policy and Research Division, Veterans Affairs Canada  <b>John MacQuarrie</b>, Deputy Minister, Transportation, Infrastructure and Energy, Government of PEI         </li> <li> <b>Welcome to Mi'kmaq territory:</b>  <b>Judy Clark</b>, President of the Aboriginal Women's Association of PEI and Mi'kmaq elder         </li> <li> <b>Opening Remarks:</b>  <b>David Morhart</b>, IPAC President and Deputy Minister, Alberta Community and Social Services         </li> <li> <b>Welcome Remarks – Honorary Chairs:</b>  <b>Karen Ellis</b>, Associate Deputy Minister, Veterans Affairs Canada  <b>Paul Ledwell</b>, Clerk of the Executive Council and Secretary to Cabinet, and Deputy Minister of Policy and Priorities         </li> </ul>

8:30 – 9:45		<p><b>Opening Plenary</b>  <b>Canada 150 – Canada Now / Canada Future; Beyond 150: Canada’s Opportunities and Prospects</b></p> <p><b>Moderator:</b>  <b>Karen Ellis</b>, Associate Deputy Minister, Veterans Affairs Canada</p> <p><b>Panelists:</b>  <b>Joshua Frame</b>, National Chair of the Federal Youth Network (FYN) and the Chair of the Future Leaders of Ontario (FLO)  <b>Gina Wilson</b>, Associate Deputy Minister, Public Safety Canada</p>
9:45 – 10:00		<p><b>Refreshment Break, Networking and Connecting with Exhibitors</b></p>
10:00 – 11:00		<p><b>Rapid Fire Armchair Discussion: Leadership, Policy Innovation &amp; Sustainability</b></p> <p>This session introduces the three main themes of the conference – sustainability, leadership and innovation – through the voices of thought leaders in their respective fields. In a rapid-fire setting these internationally recognized speakers will provide an opportunity for the audience to begin framing their own vision of the core concepts of the conference and to build connections among them.</p> <p><b>Moderator:</b>  <b>Paul Ledwell</b>, Clerk of the Executive Council and Secretary to Cabinet, and Deputy Minister of Policy and Priorities</p> <p><b>Speakers:</b>  <b>Julian Stodd</b>, Captain and Founder, <a href="#">SeaSaltLearning</a>, United Kingdom and Author of <a href="#">Social Leadership Handbook</a> and <a href="#">Exploring the World of Social Learning</a> (Social Leadership);  <b>Jennifer Hollett</b>, Head of News and Government, Twitter Canada (Policy Innovation);  <b>Chief Brian Frances</b>, Chief of Abegweit First Nation</p>
		<p><b>MORNING BREAKOUT SESSIONS A:</b></p>
11:00 - 11:45	A1	<p><b>Innovation Hubs: Finding New Ways to Solve Complex Problems</b></p> <p>Innovation Hubs provide us with the opportunity to include diverse stakeholders in a unique process using strategic methodology to create an environment that fosters innovation and experimentation, enabling us to move beyond traditional problem solving to address today’s complex issues. Panelists from a variety of organizations will discuss the importance and challenges of working in, and with, innovation hubs.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>

	<p><b>A2</b></p>	<p><b>Indigenous Approaches to Sustainability</b></p> <p>Panel speakers to present a 10 minute overview of indigenous approaches to sustainability on the following topics. Chief Brian Francis to give an overview of sustainability focus and economic development. Roddie Milton to review aquaculture and fisheries as it relates to sustainability. Chrissy MacPhail to present on the "Seven Generations" approach. Gilbert Sark to speak on global warming and the environment.</p> <p><b>Moderator: TBC</b></p> <p><b>Panelists:</b>  <b>Chief Brian Francis</b>, Chief of Abegweit First Nation  <b>Gilbert Sark</b>, Community Planner, Lennox Island First Nation, PEI  <b>Robbie Milton</b>, MAARS/MAPC Aquaculture Marketing Development Officer  <b>Chrissy MacPhail</b>, Seven Nations, Native Council of PEI, Board of Directors</p>
	<p><b>A3</b></p>	<p><b>Developing a Policy Workforce for the Future</b></p> <p>Complex issues, diminishing resources, limited time: frequently, policy analysts find themselves working to develop effective, comprehensive policy proposals in an environment where there is insufficient time, and insufficient evidence. When this happens, the likelihood of developing inefficient, ineffective policy increases.</p> <p>Veterans Affairs Canada (VAC) and the Province of Newfoundland and Labrador both have faced opportunities and challenges in the development of policy capacity. Shawn MacDougall, Senior Director of Policy at VAC provides a vision for an innovative policy organization, and explains the steps VAC is taking to refocus the organization and enable staff to expand their policy and research skills sets to ensure that they can function efficiently and effectively to ensure the development of sound policy.</p> <p>Colleen Hanrahan, from the Institute for the Advancement of Public Policy, presents the results of an environmental scan of competency development for policy analysts.</p> <p>TBC, from the Province of Newfoundland and Labrador shares lessons learned from their efforts to improve policy capacity.</p> <p><b>Moderator: Jeff Collins</b>, Co-chair, Conference Program Committee</p> <p><b>Panelists:</b>  <b>Colleen Hanrahan</b>, Managing Director, The Institute for the Advancement of Public Policy Inc.  <b>Shawn MacDougall</b>, Senior Director, Policy Directorate, Veterans Affairs Canada  <b>Jean-Philippe Tabet</b>, Assistant Director, Policy, Evaluation, Regulation, Communications, Service Curriculum) Canada School of Public Service</p>

	<p><b>A4</b></p>	<p><b>Truth and Reconciliation in the Workplace: Are Calls to Action Enough?</b></p> <p>In 2015, the Truth and Reconciliation Commission released its final report, <i>Honouring the Truth, Reconciling for the Future</i>. One of the 94 calls to action was a call for federal, provincial, territorial, and municipal governments to “provide education to public servants on the history of Aboriginal peoples, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations.” The report noted that, “This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.”</p> <p>Two years later, what has been accomplished?</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Catherine MacQuarrie</b>, Senior Executive in Residence, Indigenous Government Programs, Institute of Public Administration of Canada</p>
	<p><b>A5</b></p>	<p><b>ADJUDICATED PAPERS Session 1:  Canadian Democracy @ 150</b></p> <p>What is the public service’s role and contribution to the democratic constitution?</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<p><b>A6</b></p>	<p><b>Earth, Wind and Fire: Sustainable Communities Workshop</b></p> <p>Workshop: It includes a 7 to 10 minute presentation from 3 different sectors of renewable and sustainable energies. Gerry Moore – to give a presentation on PEI’s advances and success with sustainable waste management. In areas of composting and biomass-fired district heating system. Carl Brothers – To give a presentation on one of PEI’s wind energy projects. Bob Ashley – To give a presentation on Summerside’s solar project, wind and thermal energy initiatives</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Bob Ashley</b>, CAO, City of Summerside, PEI  <b>Carl Brothers</b>, General Manager, Frontier Power Systems Inc.</p>

	<b>A7</b>	<p><b>Social Media Attack</b></p> <p>Twitter, Facebook, Instagram, Snapchat and other social media platforms allow for constant engagement and feedback from the population at large. While this has many benefits, it also presents new challenges. The stream of communication can turn into online harassment, and female leaders in particular may endure online personal attacks and threats. This panel offers insights into the ever-evolving reality of dealing with social media when one is in the public eye.</p> <p><b>Moderator: Dawn Wilson</b>, Executive Director, PEI Coalition for Women in Government</p> <p><b>Panelists:</b>  <b>Jennifer Hollett</b>, Head of News and Government, Twitter Canada</p>
12:15 – 13:30		<p><b>Luncheon</b></p> <p><b>Innovative Management Awards Ceremony &amp; Social Leadership Award</b></p> <p>Every year, IPAC recognizes world-class innovators who are changing the face of public service in Canada. The IPAC Award for Innovative Management (sponsored by IBM), launched in 1990, distinguishes government organizations that have shown exceptional innovations that address the wide variety of issues facing society today.</p>
12:30-17:30		<b>AFTERNOON – OFFSITE TOURS:</b>
		<p><b>Tour 1 WEST: Food Island – Examples and Samples</b></p> <p>Will examine a variety of farm and agrifood businesses that each makes a unique contribution to food sustainability. Maximum 50 delegates.</p>
		<b>Tour 2 – IBM Offsite - TBC</b>
		<b>AFTERNOON BREAKOUT SESSIONS B:</b>
13:30-14:45	<b>B1</b>	<p><b>Co-designing Policy: Partners in Innovation</b></p> <p>Civil society spans a range of non-profit and community organizations engaged in serving, supporting, and advocating for the interests and will of citizens or specific populations. Often, these organizations are devising innovative ways to address complex needs while operating with limited resources. How are these organizations reshaping public policy and bringing innovative ideas and solutions to bear, both in what they say and what they do? How are they working with government to advance these innovations? This panel will provide insights from leaders of social innovation labs outside government, ground-breaking non-profits, and charitable foundations.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<b>B2</b>	<p><b>Social Leadership Workshop Part 1</b></p> <p>We used to have the formal space of work and a social life that surrounded it. Now, these have merged and we often exist in a grey space where formal and social collide. In this session, Julian Stodd will discuss how social</p>

		<p>leadership can take on the challenges of how our organizations and our democracies can evolve in ways that make our society fairer and more equitable.</p> <p><b>Presenter:</b>  <b>Julian Stodd</b>, Captain and Founder, <a href="#">SeaSaltLearning</a>, United Kingdom and Author of <a href="#">Social Leadership Handbook</a> and <a href="#">Exploring the World of Social Learning</a></p>
	<b>B3</b>	<p><b>Adjudicated Paper Session 2</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<b>B4</b>	<p><b>The Art and Practice of Working Together</b></p> <p>Organizations now realise the importance of dismantling silos and creating collaborative leadership environments to achieve optimum results. In this panel, participants will provide concrete examples of how they were able to demolish the silos and construct bridges for the benefit of citizens. In addition to anecdotal evidence, academic research into the development of collaborative leadership and bridging strategies will be discussed.</p> <p><b>Moderator:</b></p> <p><b>Panelists:</b>  <b>Bob Eckstein</b>, Director, Education and Early Childhood Development, Integrated Services Branch, Government of New Brunswick  <b>Juergen Krause</b>, Dean, Faculty of Business, University of Prince Edward Island</p>
	<b>B5</b>	<p><b>UN Declaration on the Rights of Indigenous Peoples</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Brenda Gunn</b>, Centre on International Governance Innovation CIGI</p>
	<b>B6</b>	<p><b>Speed Mentoring: The Need for Speed</b></p> <p>No matter what industry you're in, or where you are in your career, advice from others can be very helpful in shaping your future careers. But networking at events or trying to approach strangers can be awkward at times. The truth is, most industry leaders are happy to share what they know, but just don't have the time to do so on a one-to-one basis. That's why "Speed Mentoring - The Need for Speed" will be a breakout session at the 2017 IPAC Conference. Participants will have the opportunity to connect in a meaningful, fun and fast-paced way with senior management and executive personnel to learn and seek advice in short 8-10 minute breakout sessions.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Joshua Frame</b>, National Chair of the Federal Youth Network (FYN) and the Chair of the Future Leaders of Ontario (FLO).</p> <p><b>Maximum capacity 50.</b></p>

	<b>B7</b>	<p><b>How Data Helps Vulnerable Sectors</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
14:45-15:00		<b>Refreshment Break, Networking and Connecting with Exhibitors</b>
		<b>AFTERNOON BREAKOUT SESSIONS C:</b>
15:00 – 16:15	<b>C1</b>	<p><b>Workshop / Interactive Session:</b>  <b>Accelerated Business Solutions Lab</b>, Canada Revenue Agency</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<b>C2</b>	<p><b>Social Leadership Workshop (Part 2)</b></p> <p>This session will explore leadership in the Social Age. How do we become social leaders? How can we steer the evolution of our organizations, our democracies, and our society to become more equitable? How can our societies become more dynamic? Author Julian Stodd will introduce the new model of social leadership, showing us how we can find and earn our social authority.</p> <p><b>Facilitator:</b>  <b>Julian Stodd</b>, Captain and Founder, <a href="#">SeaSaltLearning</a>, United Kingdom and Author of <a href="#">Social Leadership Handbook</a> and <a href="#">Exploring the World of Social Learning</a></p>
	<b>C3</b>	<p><b>Evidence Informed Innovation</b></p> <p>Although the term “evidence informed decision making” has been used in many organizations for a number of years, what does it really mean? How can public servants best use evidence to guide their actions and spark creativity and innovation? Panelists will provide their insights into how to effectively use evidence to move an organization forward.</p> <p><b>Moderator:</b> <b>Juergen Krause</b>, Dean of the School of Business, University of PEI</p> <p><b>Panelists:</b>  <b>David Pedlar</b>, Director, Policy and Research Division, Veterans Affairs Canada  <b>Bobby Cameron</b>, Manager of Policy, Planning, and FPT Relations - Department of Agriculture &amp; Fisheries  <b>Dr. Bill Montelpare</b>, Professor; Margaret and Wallace McCain Chair in Human Development and Health</p>
	<b>C4</b>	<p><b>Interactive Workshop – Redefining Leadership: Leadership for All</b></p> <p>This session, featuring a leadership development expert, will provide an opportunity to exchange ideas with colleagues and gain new perspective on leadership as a competency that supports public service renewal. Public servants at every level can discover the tools and resources available to build this critical skill set.</p> <p><b>Facilitator:</b> TBC</p>

	<b>C5</b>	<p><b>The Dark Side of Canada 150</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<b>C6</b>	Session to be confirmed.
	<b>C7</b>	<p><b>Sustainability @ 150: Ideas, Principles and Practices</b></p> <p>Sustainability has become a critical part of organizational, cultural and political debates: everyone, from individuals to countries, is asked to become more sustainable. The challenge is often how to highlight, implement and integrate the principles of sustainability in everyday practices of individuals, groups and organizations. In this session we bring together leaders from across the spectrum to discuss how the principles of sustainability apply to and can be integrated across the spectrum of human and institutional activities. Our speakers will share not only the ideas upon which they design and create their sustainability projects but also their practical experience in effectively managing them.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
16:30 – 16:45		<b>Closing Remarks</b>
18:00 – 22:00		<p><b>Monday Night Social Evening for Delegates</b>  <a href="#">Fisherman's Wharf</a> – North Rustico, PEI</p> <p>Delegates will be transported to Rustico to enjoy dinner at Fisherman's Wharf Restaurant. A traditional Island lobster supper will be served starting at 7:00 pm. Delegates will be provided a complimentary drink ticket. (Options available for delegates with dietary restrictions.) Delegates will be transported back to Charlottetown no later than 10:00 pm.</p>



# DAY TWO

## Morning Tuesday August 22<sup>nd</sup>

7:00 – 8:00		<p><b>Registration Open, Networking Breakfast and Connecting with Exhibitors</b></p> <p><b>Opening Remarks</b></p>
8:00 – 8:03		<p><b>Emcees – Conference Co-Chairs:</b>  <b>Faith McIntyre</b>, Director General, Policy and Research Division, Veterans Affairs Canada  <b>John MacQuarrie</b>, Deputy Minister, Transportation, Infrastructure and Energy, Government of PEI</p>
8:03 – 8:15		<p>Maria Belen, National IPAC New Professionals Co-Chair (unveiling of new name, survey results and call-out of crowd-funding article) and Presentation of IPAC Promising New Professional Award</p>
8:15 – 8:45		<p><b>Opening Keynote</b>  <b>Reconciliation and Renewed Relationships with Indigenous Organizations: "The Future of Canada 150 Years from Now"</b></p> <p><b>Senator Murray Sinclair</b>, Former Chief Commissioner of the Truth and Reconciliation Commission</p>
8:45 – 9:45		<p><b>Armchair Discussion:</b>  <b>Working Together to Renew Relationships: Meeting the Needs of Indigenous People</b></p> <p>Government has the responsibility to address the needs of Indigenous people, and must work collaboratively to ensure that their needs are met as effectively and efficiently as possible. Panel members will outline efforts they are making to ensure that collaborative relationships are established with all levels of government, and will identify future opportunities to strengthen these relationships.</p> <p><b>Moderator:</b>  <b>Helen Kristmanson</b>, Director, Aboriginal Affairs and Archaeology</p> <p><b>Panelists:</b>  <b>Senator Murray Sinclair</b>, Former Chief Commissioner of the Truth and Reconciliation Commission  <b>Dwight Dorey</b>, former Chief of the Congress of Aboriginal Peoples</p>
9:45 – 10:30		<p><b>Keynote – Agriculture and Food: A New Targeted Approach to Grow Key Sectors</b></p> <p>Recently, the Federal Advisory Council on Economic Growth recommended agriculture and food be used to pilot a new targeted approach to grow key sectors, with the vision being that “Canada will become the trusted global leader in safe, nutritious, and sustainable food for the 21st century.” The approach includes clear policy actions to overcome obstacles to growth in the sector and a new “toolkit of policy instruments”. These recommendations figured in the federal budget.</p> <p><b>Dominic Barton</b>, Chair, Federal Advisory Council on Economic Growth</p>
10:30 – 11:00		<p><b>Refreshment Break, Networking and Connecting with Exhibitors</b></p>

11:00 – 12:15		<b>MORNING BREAKOUT SESSIONS D:</b>
	<b>D1</b>	<p><b>Public Engagement</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<b>D2</b>	<p><b>ADJUDICATED PAPER SESSION 3: Preparing for the Impact of Populism</b></p> <p>Anti-government, populist ideals are spreading across the US and Europe. This phenomenon has the potential to threaten social, political and economic development in this hemisphere. The panel will provide an overview of what has led or is leading to these movements; how this may impact Canada, including Canadian institutions; and how Canada should be responding.</p> <p><b>Moderator:</b> TBD</p> <p><b>Panelists:</b> <b>Samantha Donaldson</b>, Director of Communications, Partnership for Public Service, Washington, DC</p>
	<b>D3</b>	<p><b>Human-Centered Design, Behavioural Economics: Exploring Mindsets of Human-Centered Design within the Public Service</b></p> <p>Human-centered design is rooted in empathy for others. Design thinking puts people back at the heart of problem solving, and creates a renewed balance between people and processes. In this session, panelists will explore the key mindsets of human-centered design and how to develop the mindset needed to build a stronger and more innovative public service. Each panelist will provide a different perspective on design thinking, and will provide concrete examples.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> TBC</p>
	<b>D4</b>	<p><b>Mental Wellness in the Workplace: The Leader's Role</b></p> <p>This panel will provide an overview of key trends in workplace wellness and safety, including the impact of family violence and sexual harassment, and will offer strategies designed to support employees suffering with mental health challenges and family stresses.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b> <b>Barbara MacQuarrie</b>, Community Director, Centre for Research and Education on Violence Against Women &amp; Children <b>Patricia Doiron</b>, Special Project Coordinator for Workplace Wellness Initiative, Veterans Affairs Canada</p>
	<b>D5</b>	<p><b>Invited to the Party and Asked to Dance: Diversity and Inclusion in the Workplace</b></p> <p>Panelists will discuss their personal experiences developing strategies that enhance respect for diversity and inclusion in the workplace. They will discuss creative human resource strategies, results they have been able to achieve, culture shifts, and other elements that come into play in the development of</p>

		<p>strategies to foster respect for diversity and inclusion.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Thilak Tennekone</b>, Diversity Consultant, Public Service Commission, Government of Prince Edward Island</p>
	<b>D6</b>	<p><b>Human Infrastructure for Sustainable Communities: Immigration, Diversity and Demographics</b></p> <p>This panel will discuss how current demographics require communities and governments to consider immigration and diversity to maintain the human aspect of sustainability communities. What would the future demographic look like without immigration and diversity? Are there any other population demographics that should be considered that may positively or negatively affect the sustainability of communities?</p> <p><b>Moderator:</b> Julie Gilman, Senior Policy Analyst, Veterans Affairs Canada / Anciens Combattants Canada</p> <p><b>Facilitator:</b>  <b>Richard Saillant</b>, Vice-President of Administration and Human Resources, Université de Moncton</p>
	<b>D7</b>	<p><b>Food Focus – Safe, Secure and Sustainable</b></p> <p>This panel discussion will identify barriers to access to sustainable secure food supplies such as poverty, isolation, or lack of education; and look at innovative approaches, including “buying local”, markets and distribution networks, and effective strategies. The panelists will also discuss areas in need of improvement; federal, provincial and municipal collaboration and support; improved marketing supports; local diversity in healthy food production; and how to provide consumers with the knowledge required to make informed decisions about food and food production.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Chef Michael Smith</b>, Food Network Host, Nutritional Activist, Food Media Producer, Food Ambassador to PEI,  <b>Chef Ilona Daniel</b>, Chef, Teacher, Consultant and Writer</p>
12:15 – 13:30		<p><b>LUNCHEON</b></p> <p><b>Awards Presentation:</b></p> <ul style="list-style-type: none"> <li>● Pierre De Celles Award for Teaching in Public Administration</li> <li>● Best Articles in Canadian Public Administration Journal (J.E. Hodgetts Award (English language article) and Prix Roland Parenteaux (French language article)</li> <li>● Regional Group Excellence Award</li> <li>● National Student and Thought Leadership Award</li> </ul>

		<b>AFTERNOON – OFFSITE TOURS – DAY TWO</b>
13:30 – 16:30		<p><b>Tour 3 – EAST</b>  Pick up a pre-ordered lunch and enjoy it while travelling by bus to the beautiful Greenwich National Park. The Greenwich tour will include the Greenwich Interpretive Center, trail systems and beautiful white sand dunes. Then a stop at the UPEI Climate Lab (details of tour to be added).  Maximum capacity 50.</p>
12:00 – 16:30		<p><b>Tour 4 WEST (Box Lunch):  Go for the Green</b>  Travel “up west” (don’t ask, it’s an Island thing!), to see some of the beautiful countryside outside of the Greater Charlottetown area and find out more about some of the province’s green projects.   <b>Maximum capacity 50.</b></p>
13:30 – 14:45		<b>AFTERNOON BREAKOUT SESSIONS E:</b>
	<b>E1</b>	<b>ADJUDICATED PAPERS Session 4</b>
	<b>E2</b>	<p><b>Technology or Digital Culture in Government</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panelists:</b>  <b>Nick Lal</b>, Managing Partner, Ontario Public Sector, Gartner Consulting</p>
	<b>E3</b>	<p><b>From Community Roots to Policy Heights: the Indigenous Youth Futures Project</b></p> <p>Policy leadership and innovation requires, at its base, policy “intelligence”. For complex challenges, how do you learn “what’s really going on” and what the real needs are? Do you understand the effects of existing policy, and are they informing policy choices?</p> <p>Carleton University researchers Katherine Graham, Kim Matheson and Rob Shepherd are working collaboratively with several northern Ontario First Nations communities to design and assess approaches that will result in better futures for their youth. Spearheading a multi-year, multi-disciplinary team of Indigenous and non-Indigenous academic and community-based researchers, they are working to gather insight into the complex processes and strategies that communities adopt to bring about change – insights that will be invaluable to other communities and to the policy-makers desiring to support them.</p> <p><b>Katherine Graham</b>, founding Coordinator of the Carleton University Institute on the Ethics of Research with Indigenous Peoples (CUIERIP)</p> <p><b>Kim Matheson</b>, Culture and Gender Mental Health Research Chair jointly held at The Royal’s Institute of Mental Health Research and Carleton University</p> <p><b>Robert Shepherd</b>, Associate Professor, School of Public Policy and Administration, Carleton University</p>
13:30 – 16:15	<b>E4</b>	<p><b>Policy Innovation: Policy Hack-a-thon</b></p> <p>Spend the afternoon in this facilitated workshop, in which participants will tackle a policy question with broad relevance. Possible topics include the challenges of regulating new technologies such as crypto currency and digital payment systems,</p>

		<p>the legalization of marijuana and the accompanying regulatory framework, and shared economies.</p> <p><b>Facilitator:</b> TBC</p>
13:30 – 16:30	<b>E5</b>	<b>Session to be confirmed</b>
13:30 – 16:15	<b>E6</b>	<p><b>Service Delivery Transformation</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panellists:</b> TBC</p>
13:30 – 16:30	<b>E7</b>	<p><b>Creative Ways to Solve Problems: The Design Lab in Action (Part 1)</b> (Interactive Session)</p> <p>Delegates will learn about co-creation on a real life public service/policy problem.</p> <p><b>Facilitators:</b> <b>Chrystia Chudzak</b>, Executive Director for Innovation, Science and Economic Development Canada ISED Team TBC</p>
14:45 – 15:00		<b>Refreshment Break, Networking and Connecting with Exhibitors</b>
15:00 – 16:15		<b>AFTERNOON BREAKOUT SESSIONS F:</b>
	<b>F1</b>	<b>Digital Bootcamp Workshop – hosted by Deloitte</b>
	<b>F2</b>	<b>Session to be confirmed</b>
	<b>F3</b>	<p><b>Leadership through Ethics, Values and Open Government</b></p> <p>Panelists will discuss the evolving leadership role in today’s public service as it pertains to values, ethics and open government. They will discuss how to further government priorities while engaging in open, meaningful dialogue with Canadians, and the importance of a strong emphasis on public engagement and collaboration.</p> <p><b>Moderator:</b> <b>Guy Chevalier</b>, CPA Canada</p> <p><b>Panelists:</b> <b>Shauna Sullivan Curley</b>, Ethics and Integrity Commissioner, Government of PEI</p>
13:30 – 16:15 cont'd	<b>F4</b>	<p><b>Policy Innovation: Policy Hack-a-thon on Regulating New Technologies (Part 2) – cont'd</b></p> <p>In this session, participants will work in small groups to generate and share ideas about how to use technology to enable Canada-wide participation, such as using Google Docs to capture ideas in real time.</p> <p><b>Facilitator:</b> TBC</p>
13:30 – 16:30 cont'd	<b>F5</b>	<b>Session to be confirmed</b>

	<b>F6</b>	<p><b>Sustainability and Government: A Change in Thinking</b></p> <p>Policies intended to deal with matters of sustainability must themselves be sustainable in order extend beyond a government’s term. How can we do this? Panelist will discuss the importance of developing policies in the areas of economic diversity, environmental viability, and social equality.</p> <p><b>Panelists:</b>  <b>Toby Fyfe</b>, Vice-President, The Learning Lab  <b>Luc Bernier</b>, Professor Graduate School of Public and International Affairs, University of Ottawa  <b>Robert Hughes</b>, Chief Administrative Officer, Town of Stratford</p>
13:30 – 16:30 cont’d	<b>F7</b>	<p><b>Creative Ways to Solve Problems: The Design Lab in Action (Part 2) – Cont’d (Interactive Session)</b></p> <p><b>Facilitators:</b>  <b>Chrystia Chudzak</b>, Executive Director for Innovation, Science and Economic Development Canada  ISED Team</p>
16:15 – 17:00		<p><b>The Transformative Power of Artificial Intelligence-augmented Government</b></p> <p>Artificial intelligence will change the way government works. William D. Eggers, the author of 9 books, has recently completed one of the first major studies on the impact of AI on government. In systems, and handle many other tasks that we as humans cannot easily do on our own, such as predicting fraudulent transactions and sifting millions of documents in real time for the most relevant content. It’s highly unusual for a business improvement to this talk he shows how AI-based applications could potentially reduce backlogs, cut costs, overcome resource constraints, free workers from mundane tasks, and improve the accuracy of projections. It can inject intelligence into scores of processes and increase speed, enhance quality, and reduce costs at the same time, but cognitive technologies could offer that tantalizing possibility.</p> <p><b>Keynote:</b>  <b>Bill Eggers</b>, Executive Director of Deloitte's <a href="#">Center for Government Insights</a>, responsible for public sector thought leadership</p>
TBC		<p><b>IPAC New Professionals event</b></p> <p>Come join the New Professionals for an evening social! This will be a great opportunity to network and enjoy an evening in Charlottetown. Activities will be planned all evening long - stay tuned!</p>
17:00		<p><b>Free night for delegates to explore Charlottetown</b></p>

# DAY THREE

## Morning Wednesday August 23<sup>rd</sup>

7:00 – 8:00		<b>Registration Open, Networking Breakfast</b>
8:00 – 8:15		<p><b>Opening Remarks</b></p> <p><b>Emcees – Co-Chairs:</b>  <b>Faith McIntyre</b>, Director General, Policy and Research Division, Veterans Affairs Canada  <b>John MacQuarrie</b>, Deputy Minister, Transportation, Infrastructure and Energy, Government of PEI</p> <p><b>2018 IPAC National Annual Conference –</b>  Presentation by the Institut d’administration publique de Québec (IAPQ)</p>
8:15 – 8:30		<b>Session to be confirmed.</b>
8:30 – 10:00		<p><b>Clerks' Panel</b></p> <p><b>Moderator:</b> TBC</p> <p><b>Panellists:</b>  <b>Paul Ledwell</b>, Clerk of the Executive Council and Secretary to Cabinet Deputy Minister, Policy and Priorities and Intergovernmental and Public Affairs, Government of PEI.  <b>Laura Lee Langley</b>, Clerk of the Executive Council, Government of Nova Scotia  <b>Kim Henderson</b>, Deputy Minister to the Premier, Cabinet Secretary and Head of the Public Service, Province of British Columbia  <b>Chris D'Arcy</b>, Cabinet Secretary and Deputy Minister of Executive Council, Government of Nunavut</p>
10:00 - 10:15		<b>Refreshment Networking Break</b>
10:15 – 11:30		<p><b>The Citizens' Voice: Hearing the Public / Asking the Public</b></p> <p>To address the problems and fulfill the opportunities of our times, it is increasingly recognized that the public must participate in both shaping and delivering solutions. Traditional forms of public engagement are struggling to achieve this goal. Meanwhile, new technologies give citizens a voice as never before. How can government evolve to genuine, collaborative co-design and delivery of innovative policies? This session will examine trends in public engagement and the implications of international patterns of populism and polarization; the potential and pitfalls of social media and other communications technologies; and the prospects of open government to share knowledge and empower citizens.</p> <p><b>Moderator:</b> TBC</p> <p><b>Panellists:</b> TBC</p>
11:30 – 11:50		Remarks from IPAC President <b>David Morhart</b> and President-elect, <b>Lucie Robitaille</b>
11:50 – 12:15		<p><b>Closing Remarks</b></p> <ul style="list-style-type: none"> <li>Honorary Chairs <b>Karen Ellis</b>, Associate Deputy Minister, Veterans Affairs Canada and <b>Paul Ledwell</b>, Clerk of the Executive Council and Secretary to Cabinet, and Deputy Minister, Policy and Priorities and Intergovernmental and Public Affairs, Government of P.E.I.</li> </ul>

		<ul style="list-style-type: none"><li>• Emcees; <b>Faith McIntyre</b>, Director General, Policy and Research Division, Veterans Affairs Canada <b>and John MacQuarrie</b>, Deputy Minister, Transportation, Infrastructure and Energy, Government of PEI</li></ul>
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