

# Business Growth Optimization

## Growing Client Lifetime Value with Effective QBRs

*Presented by :*

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 GRAPHUS

 ID AGENT

 UNITRENDS MSP

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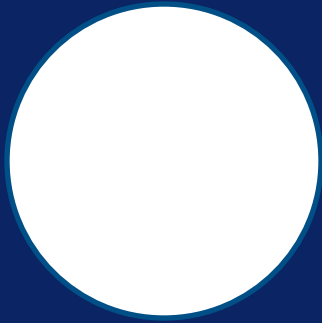


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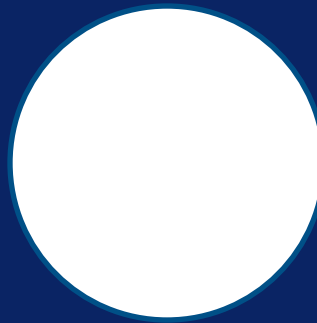


# Client Type Determines Potential



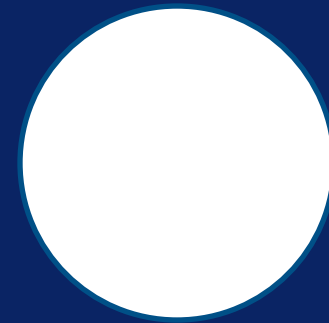
## Technology Strategic

Views technology spend as an investment that provides a competitive advantage



## Technology Dependent

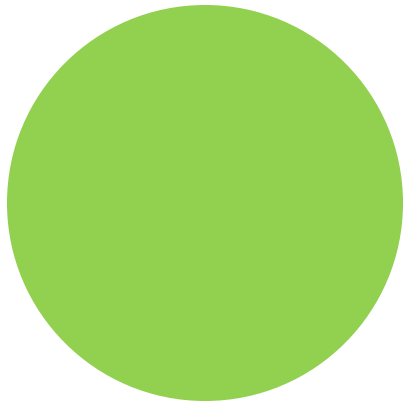
May not view technology spend as strategically, but business is so reliant technology that they are forced to maintain it



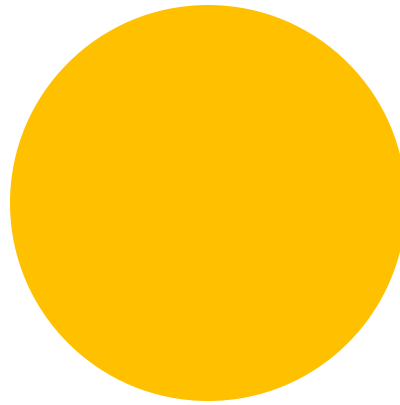
## Technology Averse

Does not appreciate the importance of technology and in certain cases may fear it and its cost

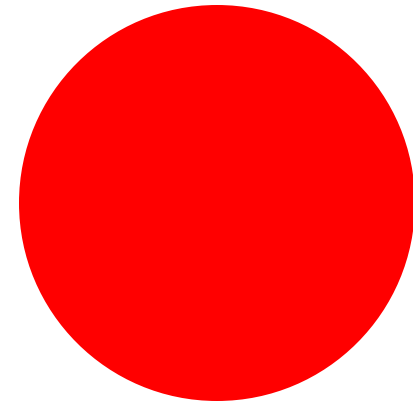
# Existing Client Sales Approach



MOST SUCCESSFUL:  
QBRs WITH TECHNOLOGY  
STRATEGIC CLIENTS



POTENTIALLY SUCCESSFUL:  
QBRs WITH TECHNOLOGY  
AWARE CLIENTS



LEAST SUCCESSFUL:  
QBRs WITH TECHNOLOGY  
AVERSE CUSTOMERS

# If We Do Our Job Right...

**Seek**

Technology  
Strategic Clients

**Accept**

Technology  
Dependent  
Clients

**Transform**

Dependent  
Clients to  
Strategic

# Qualifying Clients During QBRs With QBS

01

## **Establish Credibility**

Use Diagnostic/Status Questions to uncover needs and Qualify Prospect

02

## **Identify Need**

Use Issue Questions to discover if there are Active or Latent Needs and to make Client aware of Need

03

## **Connect Implications**

Use Implication Questions to create Emotional Connection to Solution and Build Urgency

04

## **Position Away Alternatives**

Let them know you can help

QBS Research Inc™



# Strategic Business Review...How Often?



Technology Strategic  
or "A" Clients



Technology Dependent  
or "B" Clients



Technology Averse or  
"C" Customers

# QBR Sales Expansion Process

## Preparation

- Service Delivery Reports
- Security Reports (AV/AS, Web Filtering, PEN, etc.)
- Backup Reports
- Patching/Updating Reports
- Compliance Reports
- User Surveys
- Trending



## Delivery

- High-Level Overview of Reports
- Attention to Customer SAT
- Conduct Business Needs Analysis
- Align Service and Solution Recommendations to increase efficiencies, reduce costs, mitigate pain and reduce risk
- Conduct Budget Discussions
- Ask for Referrals!



# Transforming Technology Dependent To Technology Strategic Clients



**1<sup>st</sup> Quarter**

**Introduce Technology & Security Roadmap and Budget Discussions**



**2nd Quarter**

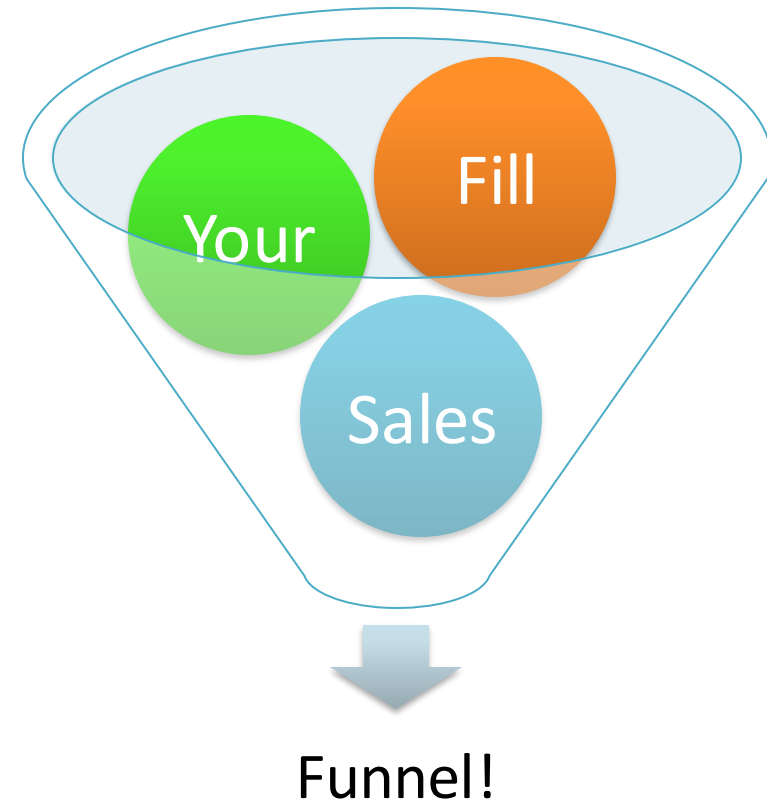
**Accelerate Roadmap and Budget Discussions**



**3<sup>rd</sup> Quarter**

**Each Meeting Revolves Around Roadmap and Budget**

# Result of Transformation



1 First Year Projections						
			Est.			
1.1 Disaster Preparedness	Document	Qty	Cost	Total	Date Due	Hours
1.1.1	Disaster Recovery Plan		\$0.00	\$0.00		
1.2.1	Disaster Recovery Testing		\$0.00	\$0.00		
1.3.1	Business Continuity Planning		\$0.00	\$0.00		
			\$0.00	\$0.00		
1.2 Servers						
1.2.1	Physical Servers (Hardware Management)		\$0.00	\$0.00		
1.2.2	Physical Servers which are Hypervisors (Hypervisor Management)		\$0.00	\$0.00		
1.2.3	Active Directory/Domain Controllers (Physical or Virtual OS Mgt)		\$0.00	\$0.00		
1.2.4	File/Print/Application Servers (Physical or Virtual OS/App Mgt)		\$0.00	\$0.00		
1.2.5	Database Servers - SQL or MYSQL (Physical or Virtual OS/App Mgt)		\$0.00	\$0.00		
1.2.6	Microsoft Exchange (Physical or Virtual OS/App Mgt)		\$0.00	\$0.00		
1.2.7	Terminal Servers (Physical or Virtual OS/App Mgt)		\$0.00	\$0.00		
1.2.8	Web Servers (Physical or Virtual OS/App Mgt)		\$0.00	\$0.00		
1.3 Desktops/Laptops/Tablets/Smartphones						
1.3.1	Workstations		\$0.00	\$0.00		
1.3.2	Thin Clients		\$0.00	\$0.00		
1.3.3	Notebooks		\$0.00	\$0.00		
1.3.4	Tablets		\$0.00	\$0.00		
1.3.5	Smartphones		\$0.00	\$0.00		
1.3.6	Hardware Asset Management		\$0.00	\$0.00		
			\$0.00	\$0.00		
1.4 Printers						
1.4.1	Laser Printers		\$0.00	\$0.00		
1.4.2	Inkjet Printers		\$0.00	\$0.00		
1.4.3	Specialty Printers		\$0.00	\$0.00		
1.4.4	Fax Machines		\$0.00	\$0.00		
1.4.5	Printer Supplies		\$0.00	\$0.00		
1.4.6	Fax Supplies		\$0.00	\$0.00		
1.4.7	Paper		\$0.00	\$0.00		
			\$0.00	\$0.00		
1.5 Software						
1.5.1	Operating Systems - Microsoft® Windows® Server 2016		\$0.00	\$0.00		
1.5.2	Operating Systems - Microsoft® Windows® 10 Professional		\$0.00	\$0.00		
1.5.3	Productivity Software - Microsoft® Office 2016 Professional		\$0.00	\$0.00		
1.5.4	Microsoft® Software Assurance		\$0.00	\$0.00		
1.5.5	Other Software Maintenance		\$0.00	\$0.00		
1.5.6	Software Asset Management		\$0.00	\$0.00		
			\$0.00	\$0.00		

# 3 Year Strategic Technology Roadmap

Client Name	Managed Services	Security	Managed Security	BDR Potential Revenue	Telco Per User	Mobile Device Management
	\$150.00	\$100.00	\$50.00	\$150.00	\$35.00	\$8.00
Client 1	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 2	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 3	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 4	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 5	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 6	\$72,000.00	\$1,200.00	\$24,000.00	\$1,800.00	\$16,800.00	\$3,840.00
Client 7	\$63,000.00	\$1,200.00	\$21,000.00	\$1,800.00	\$14,700.00	\$3,360.00
Client 8	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 9	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 10	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 11	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 12	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 13	\$54,000.00	\$1,200.00	\$18,000.00	\$1,800.00	\$12,600.00	\$2,880.00
Client 14	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 15	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 16	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 17	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00
Client 18	\$45,000.00	\$1,200.00	\$15,000.00	\$1,800.00	\$10,500.00	\$2,400.00

Advanced  
Client  
Technology  
Solutions  
Roadmap

# Quarterly Business Review Agenda Template

## QUARTERLY BUSINESS REVIEW AGENDA

### I. VISION

#### A. GOALS & OBJECTIVES

1. 3-6 MONTHS
2. 1-5 YEARS

#### B. BUSINESS CHALLENGES

#### C. BUSINESS OPPORTUNITIES

#### D. TECHNOLOGY CHALLENGES

#### E. TECHNOLOGY OPPORTUNITIES

### II. ACCOMPLISHMENTS / UPDATES

A. \_\_\_\_\_

B. \_\_\_\_\_

### III. SURVEY RESULTS

A. \_\_\_\_\_

### IV. STRATEGIC DECISIONS

A. BUDGET THIS QUARTER

B. SOLUTIONS THIS QUARTER

### V. OPEN DISCUSSION

#### ACTION ITEMS

WHO	WHAT	WHEN

# QBR Do's and Don'ts

## Create a recurring schedule

- Prepare and be on time
- Develop a consistent Agenda
- Transform Dependents
- Be strategic

## Miss or reschedule QBRs

- Spend too much time in weeds
- Perform service
- Leave without a budget commitment
- Leave without referrals





## Who Performs QBRs?

- Business Owners
- Trusted Sales Engineers
- Trusted Sales Professionals