



## Operational Fundamentals

## Pricing and Bundling for Profit















## **Erick Simpson**

Founder & Chief Strategist at ErickSimpson.com

Author, Consultant and Creator of the MSP Mastered® Methodology













# **Building Your Solutions Offering**

Define

your service strategy

Design

your solutions portfolio

Price

your deliverables

Go

to market with bundles











## What's In Your **Solution Stack?**



**Monitoring** & Patch Management

NOC RMM



**Remote & Onsite Support** 

Help Desk Onsite Technicians

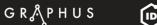


Vendor Management Vendor











## **Bundling Tip!**

85% of the time

Buyers Choose 2 Highest Options!\*

\*Million Dollar Consulting (Alan K. Weiss)

## Always include 3 Options When Bundling

Adding Value "above the line"

Allows Increased Fees "below the line"

Qualitatively Better, Not Merely Quantitatively Larger

Escalates Buyer's Decision to Add More Value (and higher fees) Because of Higher ROI

## When Presented With 3 Options, Buyers Choose

Option 1: 15% of the Time

Option 2: 60% of the Time

Option 3: 25% of the Time











## Bundling Your Offering for Maximum Value



**Essentials** 

**GOOD SLA** 

Basic Managed Services Offering



Plus

BETTER SLA

Includes Essentials Plus more Qualitative Value at Higher Price



Advantage

**BEST SLA** 

Includes Essentials and Plus AND the Most Qualitative Value at the Highest Price











## **Example Tiers and Bundles – With Help Desk**

#### MANAGED IT ESSENTIALS

SLA: P1 - 8hrs | P2 - 12hrs | P3 - 24hrs

- Onsite and Remote Support 8-5 (User Help Desk and Onsite Technical Support)
- Network Monitoring
- Patching and Updating
- Vendor Management (No SLA)
- Simple Email Security
- Simple Network Management (Single Location)
- Office 365 E1
- Reporting
- SLA: P1 8hrs | P2 12hrs | P3 24hrs

#### MANAGED IT PLUS

SLA: P1 - 4hr | P2 - 8hrs | P3 - 12hrs

- Onsite and Remote Support 8-5 (User Help Desk and Onsite Technical Support)
- Network Monitoring
- Patching and Updating
- Vendor Management (No SLA)
- Advanced Email/SPAM Security
- Advanced Network Management (Multi-Site, VPNs)
- Wireless Network Management (Controllers + APs)
- Office 365 Business Essentials
- Small/Medium BDR Appliance
- DNS Management
- Reporting
- SLA: P1 4hr | P2 8hrs | P3 12hrs

#### **MANAGED IT ADVANTAGE**

SLA: P1 - 1hr | P2 - 4hrs | P3 - 8hrs

- Onsite and Remote Support 8-5 (User Help Desk and Onsite Technical Support)
- Network Monitoring
- Patching and Updating
- Vendor Management (No SLA)
- Advanced Endpoint Security + Email/SPAM Security (Best - Other Than Your RMM's)
- Enterprise Network Management (Multi-Site, VPNs)
- Wireless Network Management (Controllers + APs)
- Office 365 Business Premium
- Advanced BDR Appliance
- DNS Management
- Advanced Email Compliance and Encryption Options
- Online Collaboration Tools
- Online Storage Archival
- Hosted VoIP
- Web Content Filtering
- Specific LOB Application Support
- Reporting
- SLA: P1 1hr | P2 4hrs | P3 8hrs











## **Example Tiers and Bundles – Infrastructure Only**

#### INFRASTRUCTURE ONLY **ESSENTIALS**

SLA: P1 - 8hrs | P2 - 12hrs | P3 - 24hrs

- Onsite and Remote Support 8-5 (Infrastructure only – No User Help Desk)
- Network Monitoring (Your RMM)
- Patching and Updating (Your RMM)
- Infrastructure Vendor Management (No SLA)
- Simple Network Management (Single Location)
- Up to 3 Servers
- Up to 1 Router
- Up to 1 Switch
- Up to 1 Firewall
- SLA: P1 8hrs | P2 12hrs | P3 24hrs

#### INFRASTRUCTURE ONLY **PLUS**

SLA: P1 - 4hr | P2 - 8hrs | P3 - 12hrs

- Onsite and Remote Support 8-5
   (Infrastructure only No User Help Desk)
- Network Monitoring (Your RMM)
- Patching and Updating (Your RMM)
- Infrastructure Vendor Management (No SLA)
- Advanced Network Management (Up to 3 Locations, VPNs)
- Up to 10 Servers
- Up to 3 Routers
- Up to 6 Switches
- Up to 3 Firewalls
- Wireless Network Management (Controllers + APs)
- BDR Appliance (Medium)
- SLA: P1 4hr | P2 8hrs | P3 12hrs

#### INFRASTRUCTURE ONLY **ADVANTAGE**

SLA: P1 - 1hr | P2 - 4hrs | P3 - 8hrs

- Onsite and Remote Support 8-5 (Infrastructure only – No User Help Desk)
- Network Monitoring (Your RMM)
- Patching and Updating (Your RMM)
- Infrastructure Vendor Management (No SLA)
- Advanced Network Management (Over 3 Locations, VPNs)
- 11+ Servers
- 4+ Routers
- 7+ Switches
- 4+ Firewalls
- Wireless Network Management (Controllers + APs)
- Wireless Network Management (Controllers + APs)
- Advanced BDR Appliance (Medium to Large)
- Online Storage Archival (Your Vendor)
- SLA: P1 1hr | P2 4hrs | P3 8hrs











## What's Covered?

Everything in the SOW

Covered devices, applications, services, Vendor Management (must be identified in SOW)

Nothing that is NOT in the SOW

New Users (licenses/labor), new security devices installation/configuration, new other (will fall under our hourly rates or quoted as projects)

SLA

For all items identified in the SOW NO SLA for 3<sup>rd</sup> Party Vendor Mana

NO SLA for 3<sup>rd</sup> Party Vendor Management Services (we are not responsible for resolution for items covered under Vendor Management – only for managing the incident with the Vendor – opening ticket, coordinating support, assisting as needed)

#### STATEMENT OF WORK No. 1

This STATEMENT OF WORK ("SOW No. 1") supplements the Master Client Agreement (the "Agreement") as of the Effective Date defined in the signature block below by and between ("Service Provider") and Client as defined in the signature block below. This SOW No. 1 consists of the terms below, the signature page, and any unique attachments to this SOW No. 1, which are all incorporated into the Agreement by this reference and are made a part of the Agreement by all intents and purposes.

Capitalized terms used herein, unless otherwise defined, will have the meanings given to them in the Agreement.

#### 1. Services Description.

The Service is designed to provide pro-active support services that anticipate and prevent IT problems before they occur. The Service is built upon the successful installation and configuration of technologies that Service Provider's Helpdesk Team, Professional Services Team, and Network Operations Center (NOC) Team utilize to monitor and maintain critical technology systems.

#### 2. Deliverables Description

Service Provider will deliver the Service pursuant to the terms of this SOW. This SOW will serve to describe the on-going Services in detail.

#### b. Help Desk Support and Network Monitoring

Remote Help Desk for Client's IT Network will be provided through remote means by Service Provider to Client between the hours of 8am to 5pm Monday through Friday, excluding ISG holidays. Access to the Service Provider Help Desk by authorized personnel is made by opening a service request via Service Provider's online portal at https://client.isgtech.com, or calling Service Provider's Help Desk in the event of Internet outage at (866) 915-1197. Network Monitoring Services will be provided 24/7/365. All services qualifying under these conditions and those that do not will fall under the provisions of Section 6 of this SOW.

#### Support Tickets and Escalation

Service Provider will respond to Client's Support Tickets under the provisions of Section 4, and with best efforts after hours or on holidays.

Support Tickets begin at Level 1 and must be opened by the Service Provider Helpdesk Team which will also handle Level 2 Support Tickets. If
the Helpdesk team is unable to remediate the issue, the Support Ticket is escalated to Level 3 at which time the Service Provider Professional
Services Team will take over. Each Client Issue will be assigned a Support Ticket number for tracking.

#### d. Hardware and Software Licensing and Support

Service Provider shall provide support of all hardware and systems specified in Appendix A, grovided that all Hardware is covered under a currently active Vendor Support Contract and all Software is Genuine, Currently Licensed and Vendor-Supported. Should any hardware or systems fail to meet these provisions, they will be excluded from this Service Agreement. Should 3rd Party Vendor Support Charges be required in order to resolve any issues, these will be passed on to the Client after first receiving the Client's authorization to incur them.

e. Virus Recovery for Current, Licensed Antivirus Protected Systems











## How Do You Price Your Deliverables?



#### User

Easy to price
Easily shopped



#### **Tiered**

Most popular pricing model
If not designed properly,
Clients usually take lowest
point of entry



#### Value

Requires more marketing and sales acumen to price and sell

Can yield highest margins



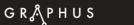
#### \*Pricing Considerations

Availability Redundancy Security











# Factors That Affect Pricing

**Business Model** 

Offering/Bundling

**Cost of Service Delivery** 

**Sales Sophistication** 

**Service Delivery Efficiency** 





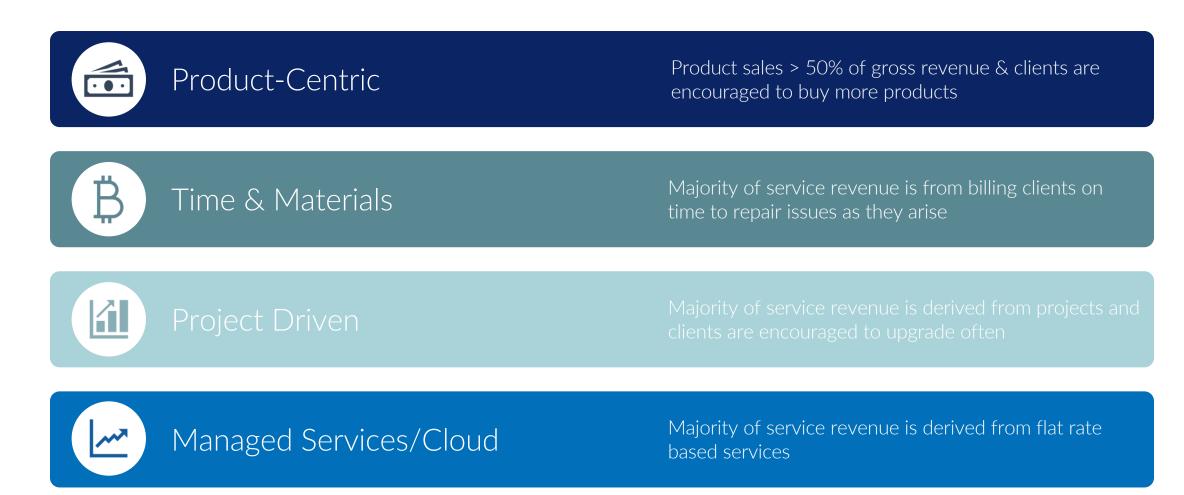








### What Is Your Predominant Business Model?













## Are You Bundling Your Offering for Maximum Value?



#### **Managed Services**

Office 365

Online Storage/File Sharing/Collaboration
Cloud Backup and Disaster Recovery



VolP

Unified Communications

Online Storage/File Sharing/Collaboration

Hosting/Virtualization

Cloud Backup and Disaster Recovery



Office 365

Unified Communications
Online Storage/File Sharing/Collaboration
VoIP
Cloud Backup and Disaster Recovery











## HCSD Formula



Hourly Cost of Service Delivery (HCSD)

\$56.09



Forecasted Support Hours Per Month

4



Cost of Subscription

\$1,000.00



Total Cost of Service Delivery

\$1,224.36











Determine Target Margin and Price to Determine "Stop-Loss",

Then Price and Sell On Value!



Total Cost of Service Delivery

\$1,224.36



+ 60% Margin

\$1,836.54



Retail Price - Monthly

\$3,060.54











## **Bundling and Tiering**

Managed IT Basics	Supplier Cost	Managed IT Essentials	Supplier C	ost Managed IT Plus	Supplier Cost	Managed IT Advantage	Supplier Cost	
SLA: Best Effort		SLA: P1 - 4hrs   P2 - 8hrs   P3 - 12hrs		SLA: P1 - 1hrs   P2 - 4hrs   P3 - 8hrs		SLA: P1 - 30Mins   P2 - 2hrs   P3 - 4hrs		
Network Monitoring		Network Monitoring		Network Monitoring		Network Monitoring		
Email Security Monitoring & Management (AV)		Email Security Monitoring & Management (AV)		Email Security Monitoring & Management (AV)		Email Security Monitoring & Management (AV)		
Anti-Spam		Anti-Spam		Anti-Spam		Anti-Spam		
Firewall Management		Firewall Management		Firewall Management		Firewall Management		
BDR/DR		BDR/DR		BDR/DR		BDR/DR		
Security Software Hot Fixes, Updates and Patches		Security Software Hot Fixes, Updates and Patches		Security Software Hot Fixes, Updates and Patches		Security Software Hot Fixes, Updates and Patches		
Monthly Security Report Generation		Monthly Security Report Generation		Monthly Security Report Generation		Monthly Security Report Generation		
		Password Management		Password Management		Password Management		
		DNS Protection		DNS Protection		DNS Protection		
		Phone/Remote/Onsite Support during business hours		Phone/Remote/Onsite Support during business hours		Vendor management for all covered 3rd-Party Security Vendors		
		Office 365 Business		Office 365 Business Premium		Mobile Device Security Management		
				Vendor management for all covered 3rd-Party Security Vendors		Multifactor Authentication		
				Mobile Device Security Management		Phone/Remote/Onsite Support 24x7		
				Multifactor Authentication		Office 365 E3		
				Bi-Annual Strategic Technology Meetings		Quarterly Strategic Technology Meetings		
						Virtual CTO Services		











## Use Your Pricing Calculator!



Description	Quantity	Cost		Subtotal		Margin	Price Each		Retail	
AGREEMENT TERM										
erm of Agreement in Months	12									
ISERS	Margin Must Be Less Than 100%									
Total Helpdesk Supported Users	0	\$	N-2	\$		50%	\$		\$	-
User Total	0			\$	0 <u>=</u>		76		\$	
OCATIONS										
otal Supported Locations	0	\$		\$	-	50%	\$	io <del>o</del> a	\$	-
Location Total	0			*	(a <del>7</del> )	· ·			*	-
ERVERS										
Physical Servers (Hardware Management)	0	\$	5-0	\$	-	50%	\$	1040	\$	3-
Physical Servers which are Hypervisors (Hypervisor Management)	0	\$	0-0	\$	_	50%	\$	10.00	\$	) <u>-</u>
Active Directory/Domain Controllers (Physical or Virtual OS Mgt)	0	\$	NEX.	\$	-	50%	\$	-	\$	-
ile/Print/Application Servers (Physical or Virtual OS/App Mgt)	0	\$	0.70	\$	-	50%	\$		\$	-
Database Servers - SQL or MYSQL (Physical or Virtual OS/App Mgt)	0	\$	1070	\$	2	50%	\$	12	\$	- 2
flicrosoft Exchange (Physical or Virtual OS/App Mgt)	0	\$	7-8	\$	=	50%	\$	22	\$	-
erminal Servers (Physical or Virtual OS/App Mgt)	0	\$	0-0	\$	-	50%	\$	8940	\$	) <u>-</u>
Veb Servers (Physical or Virtual OS/App Mgt)	0	\$	080	\$	-	50%	\$	1 <del>-</del> 1	\$	-
Other	0	\$	o <del>,</del> c	\$	=	50%	\$	0 <del>=</del> 0	\$	i <del>-</del>
Server Total	0			\$	-				\$	7)
ANS AND STORAGE CONTROLLERS										
Storage Array(s)	0	\$	0=0	\$	-	50%	\$	÷-	\$	1-
Other Control of the	0	\$	0-0	\$	-	50%	\$	0.50	\$	- 1-
SAN and Storage Total	0			\$	17				\$	7)
DR APPLIANCE/ONLINE BACKUP										
Small BDR Appliance - No Online Storage	0	\$	0.80	\$	-	50%	\$	( <del>-</del> )	\$	-
Medium BDR Appliance - No Online Storage	0	\$	0-0	\$	-	50%	\$	0. <del>4</del> 0	\$	-
arge BDR Appliance - No Online Storage	0	\$	9-9	\$	-	50%	\$	10 <del>.7</del> 0	\$	7-
Additional Online Storage for BDRs (In Terabytes)	0	\$	3.5%	\$	-	50%	\$	10 <del>-</del>	\$	-
Other	0	\$	1/70	\$	-5	50%	\$	(974	\$	
BDR Appliance/Online Backup Total	0			\$	0.20				\$	20
EMOTE STORAGE/ARCHIVING										
zure Block Blog Cool Storage for Archival Data Storage (in Terabyte	0	\$	%=V	\$	ē	50%	\$	0.70	\$	-
Amazon Glacier Storage for Archival Data Storage (In Terabytes)	0	\$	1070	\$	-	50%	\$	10 <del>7</del> .	\$	-
Other	0	\$	1020	\$	2	50%	\$	1021	\$	- 42
Remote Storage/Archiving Total	0			\$	84				\$	41
IETWORK DEVICES										
irewalls and Routers	0	\$	1,71	\$	-5	50%	\$	10745	\$	
Core Switches	0	\$	1070	\$	2	50%	\$	10.00	\$	- 4
dge/Distribution Switches	0	\$	-	\$	=	50%	\$	33 <u>2</u> 5	\$	32
Vireless Acess Points	0	\$	9-8	\$	-	50%	\$	8948	\$	32
Vireless Access Point Controllers	0	\$	0.50	\$	-	50%	\$	35	\$	3-
Other	0	\$	00	\$	-	50%	\$	10 <del>0</del> 0	\$	17
Network Device Total	0			\$	250				\$	70













VIRTUAL | \$99

VIP TICKET | \$199

MORE INFORMATION AND TO FOLLOW THE EVENT VISIT

**GLUEX.CO** 

# Questions?

Get Ready for the Quiz!





bit.ly/mastered-quiz4









