



Community of Federal Regulators
Communauté des régulateurs fédéraux

2018 CFR Regulatory Conference Agile Regulations: Ensuring Safety + Enabling Innovation

November 26-27, 2018
Ottawa Conference & Event Centre, 200 Coventry Road, Ottawa

Day 1 - Agile Regulatory Design

7:30 a.m.	Registration	Atrium
8:30 a.m.	Welcome Address Dr. Siddika Mithani, President, Public Health Agency of Canada & CFR Deputy Minister Champion	Plenary
	Keynote Presentations	Plenary
8:40 a.m.	The Honourable Scott Brison, President of the Treasury Board and Minister of Digital Government	
9:00 a.m.	Dominic Barton, Senior Partner and Global Managing Partner Emeritus, McKinsey & Company, and Chair of the Advisory Council on Economic Growth	
9:50 a.m.	Dr. Cary Coglianese, Edward B. Shils Professor of Law and Professor of Political Science; Director, Penn Program on Regulation, University of Pennsylvania	
10:40 a.m.	Networking Break	Atrium & 118A

11:00 a.m.	Case Studies Instrument Choice	118C
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An agile regulatory system relies on the regulators' ability to assess the effectiveness of regulatory and non-regulatory instruments to achieve policy objectives. These case studies will explore the types of instruments and assess the pros and cons to determine the best instruments in a context of a rapid and technology driven change, and new business models.

Moderator: Eric Ward, Senior Director, Policy Horizons Canada

Guest Speakers:

Doug Hood, Executive Lead, Alcohol and Gaming Commission of Ontario

Karen Muttersbach, Risk Management Advisor, Environment and Climate Change Canada

Aly Háji, Judicial Law Clerk

	Regulatory Experimentation	118E
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To ensure the regulatory system can keep pace with advances in technology and innovation, regulators need controlled environments where they can experiment with new technologies without compromising the safety of Canadians. The use of experimentation pilots is the obvious solution as they contribute to foster innovation and build strong partnerships between the public and private sector. These case studies will offer practical examples of how this approach has been used in Canada and internationally.

Moderator: Susan Ramonat, Chief Executive Officer, Spiritus

Guest Speakers:

Patricia Pledge, Special Advisory, Treasury Board of Canada Secretariat

Leigh Sharpington, Deputy Director, Food Standards Agency, UK Government

Hieu Vu, Director, Health Products and Food Branch, Health Canada



Regulators are being challenged to expand on traditional consultation methods to meaningfully engage stakeholders throughout development, management and review of regulations. For the system to be more conducive to innovation, the relationship between the industry and regulators needs to fundamentally change with the support of an ongoing dialogue. These case studies will help clarify how opportunities can be fostered and risks managed.

Moderator: Thomas Kearney, Senior Project Officer, Policy Community Partnership Office

Guest Speakers:

David Turnbull, Director, National Aircraft Certification, Transport Canada

Dan Burns, Senior Director, Product Integrity, Bombardier

Leanne Hachey, Executive Director, Office of Regulatory Affairs and Service Effectiveness, Government of Nova Scotia,

Regulatory Cooperation

118D

Cooperation and alignment of regulations across jurisdictions is key for an agile regulatory system, offering a ton of benefits to regulators and those subject to regulation. Yet, bringing it about is far from straightforward. These case studies will offer insights into how to get started, build support and maintain momentum to realize the vision of a more streamlined and less burdensome regulatory system where an effective harmony of inter jurisdictional regulations overbear.

Moderator: Kevin Perry, Assistant Deputy Minister, Policy and Planning, Red Tape and Regulatory Burden Reduction, Government of Ontario

Guest Speakers:

Laura Jones, Vice-President, Canadian Federation of Independent Business

Maria Iafano, Director, UL Canada

Jean-Guy Forgeron, Assistant Secretary, Regulatory Affairs Sector, Treasury Board of Canada Secretariat, and CFR ADM co-champion

12:30 p.m.

Lunch Break

Atrium & 118A

1:30 p.m.

Workshops

These workshops are designed for participants to continue to have a constructive discussion on the topics presented in the morning to best determine how we can apply these regulatory concepts into our daily work in the Federal Public Service and how we can stimulate opportunities to embrace an agile regulatory approach.

 Instrument Choice **118C**

 Regulatory Engagement **Plenary**

 Regulatory Experimentation **118E**

 Regulatory Cooperation **118D**

2:30 p.m.

Networking Break

Atrium & 118A

3:00 p.m.

Report Back Plenary

Plenary

Moderator: Ian Matheson, Executive Coach and Leadership Strategist

Guest Speakers: Diane Allan, Innovation, Science and Economic Development Canada;

Susan Ramonat, Spiritus; Thomas Kearney, Policy Community Partnership Office;

Kevin Perry, Government of Ontario

3:45 p.m.

Closing Keynote Address

Plenary

Michael Wernick, Clerk of the Privy Council and Secretary to the Cabinet

4:30 p.m. **End of Day 1**



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Day 2 - Agile Regulatory Delivery

8:00 a.m.	Registration	Atrium
8:30 a.m.	<p>Welcome Address and CFR Regulatory Professional Development Program Graduation Ceremony G�rard �tienne, Vice President, Leadership Centre, Institute on Governance & Event EMCEE</p>	Plenary
	<p>Keynote Presentations</p>	Plenary
9:00 a.m.	John Ossowski, President, Canada Border Services Agency	
9:30 a.m.	Florentin Blanc, Consultant to the World Bank Group	
10:30 a.m.	Networking Break & Artificial Intelligence Marketplace	Atrium & 118A
11:00 a.m.	<p>Case Studies</p> <p>Risk Based Oversight</p> <p>In an effort to make regulation more efficient and effective, risk-based approaches are being used to shift from one-size-fit-all to a data-driven segmented approach. These case studies will explore practical examples of how this approach is being used in Canada and other jurisdictions.</p> <p>Moderator: Alyssa Daku, Chief Data and Risk Officer, Canadian Food Inspection Agency Guest Speakers: Diane Allan, President, Measurement Canada, Innovation, Science and Economic Development Canada Will Creswell, Director, Product Safety, UK Government Florentin Blanc, Consultant to the World Bank Group</p>	Plenary
	<p>Ethical Business Regulations (EBR)</p> <p>EBR introduces a new paradigm in compliance and enforcement based on behavioral science & ethics. EBR provides the basis for an effective relationship between business and its regulators resulting in better outcomes. Case studies will explore the benefits of EBR as currently used from regulators in UK.</p> <p>Moderator: Dr. Christopher Hodges, Professor of Justice Systems, Oxford University Guest Speakers: Marcus Rink, Chief Inspector, Drinking Water Inspectorate, UK Government Isabelle Des Ch�enes, Executive Vice-President, Chemistry Industry Association of Canada</p>	118E

Transformation of Regulatory Services

118C

We often associate digitalizing regulatory services as transformative. However, the transformation goes beyond just digitalization to encompass new business practices designed to increase communication and efficiency between the regulator and the regulatee. These case studies will explore areas where the transformation has begun and share lessons learned.

Moderator: Trajan Schulzke, Director, Digital Transformation, CGI

Guest Speakers:

Denis Mulhall, Director, Technology Planning, Canadian Food Inspection Agency

Tara Mulrooney, Chief Technology Officer, Alberta Energy Regulator

Julie Leese, Chief Information Officer and Director General, Digital Services, Transport Canada

Emerging Technologies in Regulation

118D

Emerging technologies can be leveraged to develop more effective and efficient processes. This session will explore some of these innovation technologies and showcase how they can bring efficiencies in the regulatory process. The case studies will showcase use of Artificial Intelligence and Internet of Things (IoT) in regulatory processes.

Moderator: Neil Bower, Vice President Policy & Innovation, Canada School of Public Service

Guest Speakers:

Srikanth Mangalam, President, Public Risk Management (PRISM) Institute

Serge Joly, A/Director general, BI & Data Management, Immigration, Refugees and Citizenship Canada

Wendy Nixon, Director General, Aviation Security, Transport Canada

12:30 p.m.

Lunch Break & Artificial Intelligence Marketplace

Atrium & 118A

1:30 p.m.

Keynote Address

Plenary

Taki Sarantakis, President, Canada School of Public Service

2:10 p.m.

Workshops

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 Risk Based Oversight **Plenary**

 Transformation of Regulatory **118C**
Services

 Ethical Business Regulations **118E**
(EBR)

 Emerging Technologies in **118D**
Regulation

3:10 p.m.

Networking Break & Artificial Intelligence Marketplace

Atrium & 118A

3:40 p.m.

Report Back Plenary

Plenary

Moderator: Ian Matheson, Executive Coach and Leadership Strategist

Guest Speakers: Alyssa Daku, Canadian Food Inspection Agency;

Dr. Christopher Hodges, Oxford University; Trajan Schulzke, CGI;

Neil Bower, Canada School of Public Service

4:20 p.m.

Closing Remarks

Plenary

Tina Green, Assistant Deputy Minister, Regulatory Operations and Regions Branch, Health Canada, and CFR ADM Co-Champion

4:30 p.m. **End of conference**